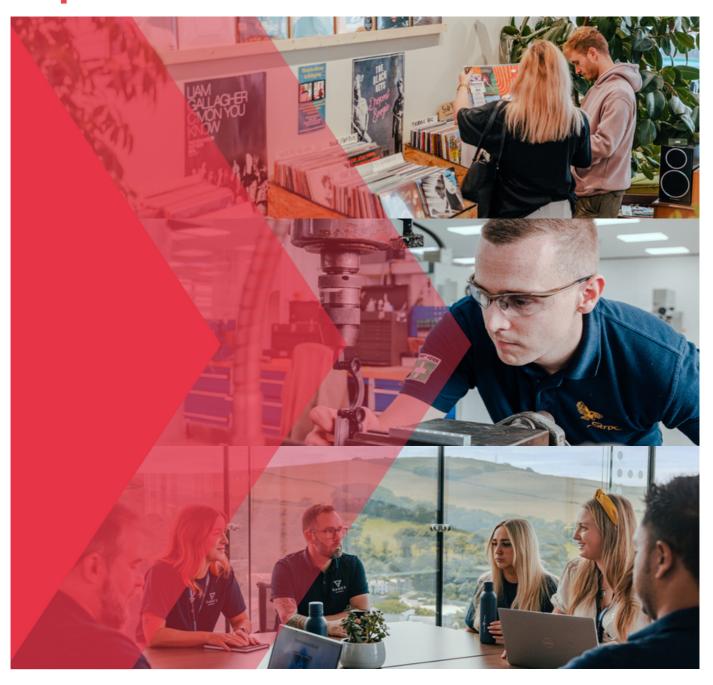
# **Department for Enterprise: Department Plan 2023-24**





# **Our Island Plan:**

Building A Secure, Vibrant And Sustainable Future For Our Island



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# Minister's Foreword



# **Tim Johnston, MHK**MINISTER FOR ENTERPRISE

We have started 2023 with clear economic aspirations, overarching goals and an evidence base outlining the way for us to build a better future for the Isle of Man, framed around a clear vision to harness our potential to be a more secure, vibrant and sustainable place to live, work and do business.

And whilst we are facing undoubtedly tough economic conditions, it would be remiss of me not to acknowledge the positives. Throughout 2022, amongst the turmoil of war, energy shortages and a cost of living crisis – our economy did see growth. We saw an increase in the number of economically active residents, we saw the highest ever number of eGaming licences offered, and the highest intake of apprentices in the Engineering and Manufacturing sector compared to recent years.

Alongside this, as a Department we trained 270 entrepreneurs through our Micro Business Grant Scheme, are forecast to see 116 new jobs created through our Financial Assistance Scheme, supported 98 jobs through our Employee Relocation Incentive, and we continue to see sustained interest in relocating to the Island through Locate Isle of Man.

We are at a point now where we must continue this trajectory, and with the Economic Strategy now fully incorporated into the Island Plan, we are able to move forward with a single set of interrelated objectives. In line with this, our 2023 Department Plan details how we plan to capitalise on our progress and deliver key actions within the Island Plan to bring positive change for our economy.

The Department for Enterprise truly sits at the heart of the Isle of Man's Economic Strategy. By continuing our work directly with industry through the Executive Agency model of private/public sector collaboration, we are well-positioned to expedite the economic opportunities for the Island, focused on policy and product development and strategic promotion of our proposition. Having seen first-hand the work of the Executive Agencies, I would just like to thank all the private sector volunteers who give up their precious time every month to consider and vote on ideas for investment in promotion, product development or policy research.

This partnership is vital in helping Government determine how to respond to challenges and also how to capitilise on opportunities, bringing the priorities of businesses to the forefront to enable growth and prosperity. In line with this, each of the Executive Agencies have already published their own annual plans, focused on creating and filling new jobs across the economy, and identifying new opportunities and markets for the Isle of Man.



Since I joined the Department for Enterprise, first as a member in 2021, and then as Minister in February 2023, I have seen how this model works in practice, and how it produces tangible results which will be imperative to reaching our national targets by 2026. Understanding the importance of the work undertaken by the Department for the Island's future was a driver of my decision to accept the position of Minister for Enterprise. This, combined with my background running my own business, fuels my passion to deliver on these initiatives and build an economic ecosystem which breeds prosperity and opportunity.

This year, initiatives will be brought to the Economic Strategy Board to review all spending to ensure they align to our overarching ambitions and targets for this administration and that each decision brings us closer to reaching our goals.

A lot of work this year will be focused on the availability of skilled workers, a focus area not just for the Department for Enterprise, but also for wider-Government, as we continue to see low levels of unemployment in the Island and a consistently buoyant job market.

This means we need to retain our current workforce, and further grow the economically active population through returning residents and inward economic migration to ensure the Island has the skills needed to deliver essential public services across our healthcare,

education and infrastructure services, and that our private-sector has the skills it needs to succeed.

The Economic Strategy also highlights that a key element to securing our economic future is building the infrastructure for residents and businesses to ensure long term prosperity and support expected growth over the next ten years.

And we are starting this work now, the Department for Enterprise will feed directly into the targets outlined for this administration, including undertaking work to reform our planning policy, supporting the development of brownfield sites and putting sustainability and Environmental Social Governance at the heart of what we do to ensure we can continue to compete on the global stage.

The Department for Enterprise is well-positioned to set a new course for the economy, and have open and honest discussions about the ways we can deliver prosperity for business and our community and build a more secure, vibrant and sustainable economic future for the Island.

# **Chief Officer's**

# Introduction

### **Mark Lewin**

### CHIEF OFFICER. DEPARTMENT FOR ENTERPRISE

With the completion of the Economic Strategy in 2022, the Department for Enterprise has a defined strategic focus for the long-term future of the Isle of Man's economy. This, combined with national ambitions set through the Island Plan, means we begin 2023 with clear measurable targets for the next three years.

In January we took the opportunity to look back and review the work undertaken by the Agencies throughout the previous year to identify areas where we had achieved our ambitions, and where we needed to apply additional focus in 2023 aligned to the Island Plan and Economic Strategy.

All of the work undertaken by the Department for Enterprise is framed around our mission to create an environment, through innovation and collaboration, where the economy thrives. Supporting this collective mission, each of the Executive Agencies have brought forward their annual programmes for 2023, focused on driving forward delivery of actions aligned to the Economic Strategy.

The Economic Strategy highlighted areas where the Isle of Man can leverage existing advantages, in particular in the green, data and knowledge sectors.

Aligned to this, Digital Isle of Man's 2023 Programme outlines plans to embark on seven key action programmes to support existing sectors, as well as exploring new opportunities in the digital economy.



Overall they will aim to create 300 new jobs across eGaming, Fintech and Esports this year, building on the figures reached in 2022.

The Digital Agency will explore ways to leverage the Island's regulatory framework and security to offer a unique proposition for data businesses, alongside identifying opportunities to develop our Smart Island proposition, driving a culture of smart Government to provide businesses and residents with the tangible benefits of real time open data.

The Economic Strategy also highlighted the importance of maintaining and growing the existing key sectors of our economy, and our longestablished Financial Services sector forms an important part of this.

This year, the Finance Agency will be working to enhance their local stakeholder engagement, as well as continuing to promote our offering internationally through a comprehensive 12-month events programme in collaboration with industry, including two further Indaba roadshows in South Africa.

For Business Isle of Man, their 2023 programme sees a focus on export-based sectors, including Engineering and Manufacturing and Food and Drink, as well as continuing work towards unlocking the potential of the Medicinal Cannabis sector in the Island.

With the first medicinal cannabis licence for export being offered last year, efforts to regulate commercial operators to grow, manufacture, distribute and export medicinal cannabis products

under licence from the Isle of Man continue, and whilst there is still a way to go before we see concrete operations in the Island, they have forecast the creation of 250 new jobs in this sector over the next three years.

The Business Agency also has a key role to play in the Built Environment Reform Programme, an ambitious project to improve the infrastructure and services of the economy. The Agency will be focusing on formalising their concierge service into planning to improve the process for commercial developments which bring economic opportunity to the Island.

The Island's visitor economy continues to not only be an important contributor to our GDP, but a lot of the work undertaken by the Visit Agency also helps to improve and develop the core infrastructure enjoyed by residents in the retail, hospitality and leisure sector.

In 2023, the first full year without border restrictions since 2019, the Visit Agency's focus is to continue to deliver their Visitor Economy Strategy and build distribution networks across the UK and Ireland, ensuring businesses and experiences are visible to book in the Island. They will also be working closely with and developing travel trade connections and business, maintaining focus on core markets but also building awareness of the Island's adventure and wellness offering to attract growth markets and ultimately aim to support a return of visitor numbers approaching pre-pandemic levels.

Elsewhere within the Department, we've conducted a review into the funding and support schemes offered through the Enterprise Support team.

This was an important project which required collaboration to ensure that we fully understand the business community's priorities as the world changes around us. This year Enterprise Support will be bringing forward proposals to refresh our financial assistance offering for businesses, aligned to the ambitions of the Island Plan.

The three Registries continue to operate as key services and regulators in their own right, but also as drivers of income to support economic investment, backed by attractive propositions and a proven-business model, supporting the Department to continue to operate as broadly cost-neutral.

They each have significant plans ahead of them to continue to deliver exemplar customer service, maintain quality regulation and increasingly invest in high quality digital services.

Alongside this the Isle of Man TT Races returned in 2022, bringing forward a raft of changes which had been outlined as part of their overarching strategy to deliver long-term sustainability of the event. One of the most prominent features for 2022 was the successful delivery of live coverage to fans around the world through their digital channel, TT+. The proposition will continue to be developed for 2023 and the event is well-placed for growth, attracting new visitors and providing economic value to the local economy.

Underpinning the whole Department is the work of the Strategy and Policy team, who are working closely with many Departments across Government to bring forward new initiatives, such as the Childcare Strategy, Workforce and Skills Programme and employment legislation reforms, to name a few. The Locate team provide a critical outreach and inbound support service to support our skills and inward migration ambitions and increasingly are now delivering tangible and measurable results in helping convert vacancies and deliver economic growth.

This is a high-level overview of some of the work undertaken by the Department, which builds on years of direct support for the Island's economy, whether through our Enterprise Support team, business development, promotional activity or policy development - we continue to work directly with industry to deliver a secure vibrant and sustainable ecosystem for businesses and residents to thrive.

This year the Department will be working to progress initiatives which will deliver real, positive outcomes for the economy – not only impacting our businesses, but also each and every resident of the Isle of Man.

The Department for Enterprise brings together a great calibre of individuals from a range of commercial backgrounds to provide critical services that support existing businesses across the whole economy and support new economic growth. Wherever possible this is done hand in hand with industry professionals and this partnership is one of our greatest strengths as we collectively work towards the ambitions set out in the Island Plan and the Economic Strategy.

# **2022 Key Achievements**

### **Key Priorities in 2022 Department Plan**

### 2022 Achievement vs. Plan

### **Visitor Strategy**

Create a tourism offering which is more diverse, and supports our Island all year round

Launched a 10 year Visitor Economy Strategy with a target of 500,000 visitors per annum by 2032.

### **Airlinks**

Complete air services review and finalise agreed strategy.

Worked with DoI to secure strategic air services to London and continued to support the development of future policy.

### Regeneration

Supporting the Manx Development Corporation (MDC) in reviving our urban landscape and improving the public realm in a sustainable way by transforming government owned brownfield sites.

Provided strategic support to the MDC who secured planning permission for the redevelopment of the former Nurses Home, brought forward a detailed large-scale Westmoreland Road Masterplan and continued to undertake feasibility assessments on a number of other Brownfield sites.

### **Childcare Strategy**

Finalise the Childcare Strategy and drive actions and outcomes once approved by Tynwald.

Delivered a Childcare Strategy in conjunction with DESC, which was approved by Tynwald.

### **Workforce and Skills Strategy**

Deliver a strategy which supports attracting people to the Island, those entering employment for the first time, changing employment or returning to work. On track to be completed and published for April 2023.

### **Medicinal Cannabis**

Create 250 new jobs within the sector by 2025.

Played an instrumental role in the issuance of the first conditional licence for export and conditional licence for transport for Medicinal Cannabis.

### **Innovation Hub**

Create an Innovation Hub in collaboration with the IOMFSA and Finance Isle of Man.

Launched the FinTech Innovation Challenge - a collaboration between Digital Isle of Man, Finance Isle of Man, and supported by the Isle of Man FSA with Deloitte assisting.

### **Delivery of a successful TT 2022**

Delivery of the Global Digital First Broadcast Strategy, designed to increase the reach of the TT and grow global knowledge, interest & advocacy.

Delivered the return of the Isle of Man TT Races with an audience growth of over 80% for the year, including the delivery of a new streaming service (TT+), live coverage of the event and a documentary film.

### **Refocus Enterprise Support Schemes**

Review core financial assistance schemes with targets and measures.

Initiated and made good progress, including internal analysis, engagement with Executive Agencies and business consultation on each of the support measures in place.

### **Digitisation of the Registries**

Continue to explore more ways of increasing digital working across all Registries.

The Isle of Man Ship Registry continued developments with 'MAVIS'- its operating platform to offer client focused cloud based online services and online registration.

The Isle of Man Aircraft Registry introduced a multi-factor authentication in Aircraft Registry Digital Information System to further enhance cyber security, in addition to digitally verified signatures for all IOMAR issued certificates.

The Central Registry completed an open procurement of, and Implemented a new Digital Archive, delivered a significant upgrade to the Beneficial Ownership database and published a new Land Registry dashboard providing for greater transparency of the housing market.

# LAUNCHED THE INSURTECH ACCELERATOR PROGRAMME

- 6 PROOF OF CONCEPTS
- 2 CONTRACTS ARE TO BE SIGNED
- 2 COMPANIES ARE LOOKING FOR OFFICE PREMISES ON THE ISLAND

LAUNCHED THE FINTECH INNOVATION CHALLENGE



**75**%

OF ISLAND PREMISES PASSED WITH FIBRE BROADBAND

SUPPORTED THE

**FORMATION OF AN** 

INTERNATIONAL EMPLOYEE BENEFITS

**ASSOCIATION BRANCH** 

ESTABLISHED AN EMPLOYEE BENEFITS ISLE OF MAN CLUSTER

AND

268 NEW JOBS CREATED IN THE DIGITAL SECTOR

75 LIVE GAMBLING LICENSES

AN INCREASE OF OVER

100% IN LICENSED OPERATORS SINCE 2018

NEW IOT PROJECTS DELIVERED

249

REGISTERED FOR DIGITAL LITERACY COURSE



LOVE IOM GIFT CARDS CHRISTMAS INCENTIVE RESULTED IN...

1,500 GIFT CARDS SOLD WITH £60,000 ADDED TO THEM



CONDITIONAL IOM MEDICINAL CANNABIS FOR EXPORT LICENSE APPROVED



LAUNCHED A 10 YEAR
VISITOR ECONOMY
STRATEGY WITH A TARGET

500k VISITORS BY 2023

INTRODUCTION OF REGULATORY APPROVALS TO PERMIT 'ARIEL WORK'

OPERATIONS BY AIRCRAFT REGISTERED IN

THE ISLE OF MAN

200+

SMALL BUSINESSES OFFERED SUPPORT THROUGH DIRECT OUTREACH



CREATED AN ONLINE TRAVEL
TRADE HUB PROVIDING
DEDICATED RESOURCES

DELIVERED RETURN OF TT WITH 80%

1.700

NEW WORK
PERMITS ISSUED

1,200

LOCATE ENQUIRIES

DIRECTLY

178

RELOCATION INCENTIVES



SUCCESSFULLY HOSTED THE RED ENSIGN CONFERENCE



DELIVERED A NEW LOOK MANX GRAND PRIX



SERVICE TT+

LAUNCHED A LAND REGISTRY DASHBOARD

10,000

BUSINESSES

EGISTERED ON THE TALENT PORTA

CHARTER READY SURVEY SCHEME

GLOBAL LAUNCH OF PLEASURE YACHT

300+

HEALTHCARE LEADS

174 WERE

57

BUSINESS MIGRANT
APPLICATIONS WITH AN EST.
ECONOMIC BENEFIT OF

£2.7m

GRAD FAIR 2022

250 ATTENDEES

5+ BUSINESSESS

100,000

COMPANY TRANSACTIONS RECORDED BY COMPANIES REGISTRY

DELIVERED OVER 2,300 HOME ENERGY AUDITS AND MADE GREEN £850K OFFERS OF OVER

FINANCIAL
SSISTANCE SCHEMI

£3M

COMMITTED AND PAID TO GROW ISLE OF MAN BUSINESSES

116

NEW JOBS FORECAST TO BE CREATED

9

# **About Us**

Respect

# Our Department Vision To be a forward thinking, valued partner, supporting Island businesses and people to fulfil their potential. Our Department Mission To create an environment through innovation and collaboration, where the economy thrives. Our Department Values

The Department for Enterprise (Department, DfE) is responsible for economic development and the creation of an environment where local entrepreneurship is supported and thriving and more new businesses are choosing to call the Isle of Man home.

Collaboration

Innovation

Integrity

This mission is directly aligned to the Government's vision of creating a secure, vibrant and sustainable future for our Island nation. As part of the Island Plan, the DfE is delivering key initiatives to help build a strong and diverse economy, underpinned by a robust economic strategy and clear achievable outcomes.

The Department's mission is aligned with these outcomes and objectives: to create an environment, through innovation and collaboration, where the economy thrives.

# What We Do

The DfE has a wide remit and encompasses a number of distinct functions and agencies. It is responsible for four Executive Agencies made up of private/public sector members, who work in partnership to promote and develop the Island's sectors and deliver long term, sustainable economic growth for the Isle of Man. These are:



The Executive Agencies sit alongside the Department's central functions which are responsible for cross-agency initiatives – encompassing Policy and Strategy Development, Marketing and Business Intelligence, Enterprise Support, Legislation, and the Locate Isle of Manteam.

Alongside the Executive Agencies and support functions, the Department also leads the promotion, organisation and delivery of the Isle of Man TT and Manx Grand Prix, and provides assistance to other motorsport events.

The Department is also responsible for supporting two distinct registry functions, which are also Safety Regulators. Both are highly regarded in their own right and are not only crucial to supporting day-to-day life in the Island, but also underpin a wide range of sectors of the economy:

- Isle of Man Civil Aviation Administration and Aircraft Registry
- Isle of Man Ship Registry

The Department is also the stationed employer of the Registrar General, who is responsible for the management of the Central Registry. The Registrar General holds statutory obligations under several Acts of Tynwald including those relating to Civil, Companies, Deeds & Probate, and Land registration as well as the Public Record Office, the National Archive of the Isle of Man Government and other public bodies such as Tynwald, the courts and local authorities.

Collectively, the Department's functions work hand in hand with the Executive Agencies and the broader private sector in growing real businesses, generating real jobs, and providing real opportunities for growth in the Island.

The Department is also the sponsoring Department of Manx National Heritage and the Isle of Man Post Office.

# How We Do It



The Finance Isle of Man Agency's purpose is to promote and develop the Isle of Man's significant financial and professional services industry and ensure its recognition as an international business centre of excellence, in turn delivering long term sustainable economic growth to the Isle of Man.



Digital Isle of Man was created to support the tech sector, developing and implementing a strategy to support sustainable economic growth and establishing the Island as a centre of international excellence for the digital economy.



Business Isle of Man's purpose is to support businesses involved in either the export of physical goods and related services from the Isle of Man or the operating of services within the domestic Manx economy. Coordinating the promotion and development of opportunities within these sectors to ensure a prosperous and vibrant place to live, work and invest.



Visit Isle of Man was created to establish and promote the Isle of Man as a quality, year round, visitor destination, capturing a representative share of a growing UK visitor market. Post-pandemic, its focus is on rebuilding the Island's visitor economy, with industry's help, to capitalise on the interest in domestic British tourism and our UNESCO Biosphere status, working towards a long-term aim of achieving 500,000 visitors per annum by 2032.



The Motorsport team are responsible for the promotion and delivery of the Isle of Man TT Races and the new look Manx Grand Prix. Following the successful return of the TT in 2022 the Motorsport Team is now focussed on delivering the TT's overarching strategy that looks to ensure the long-term sustainability of the event and increase the economic benefit to the Isle of Man.



Locate Isle of Man is part of the DfE with responsibility for promoting the Island as an attractive destination where people choose to live and work and where businesses and entrepreneurs choose to locate and invest, finding the workers they need to drive economic growth and diversification.





The Isle of Man Civil Aviation Administration (IOM CAA) regulates the Island's airspace, airport, air traffic service provision and aviation security and also administers and oversees the daily operations of the Isle of Man Aircraft Registry (IOMAR). IOMAR is a registrar and subsequently maintains aviation safety regulatory oversight of the IOM aircraft register.



The Isle of Man Ship Registry (IOMSR) continues to effectively regulate a worldwide fleet of Isle of Man registered vessels. The Ship Registry is currently the 18th largest by tonnage in the world, and is firmly positioned on the global "white lists" for Port State Control and on the United States Coast Guard QualShip 21 programme for high performing flag states.



The Registrar General is responsible for the management of the Central Registry. The Central Registry performs an wide range of registry functions which underpin economic activity in the Island, and the transparency of Isle of Man Government activity. The Registrar General holds statutory obligations under several Acts of Tynwald including those relating to Civil, Companies, Deeds & Probate, and Land registration as well as the Public Record Office, the National Archive of the Isle of Man Government and other public bodies such as Tynwald, the courts and local authorities.

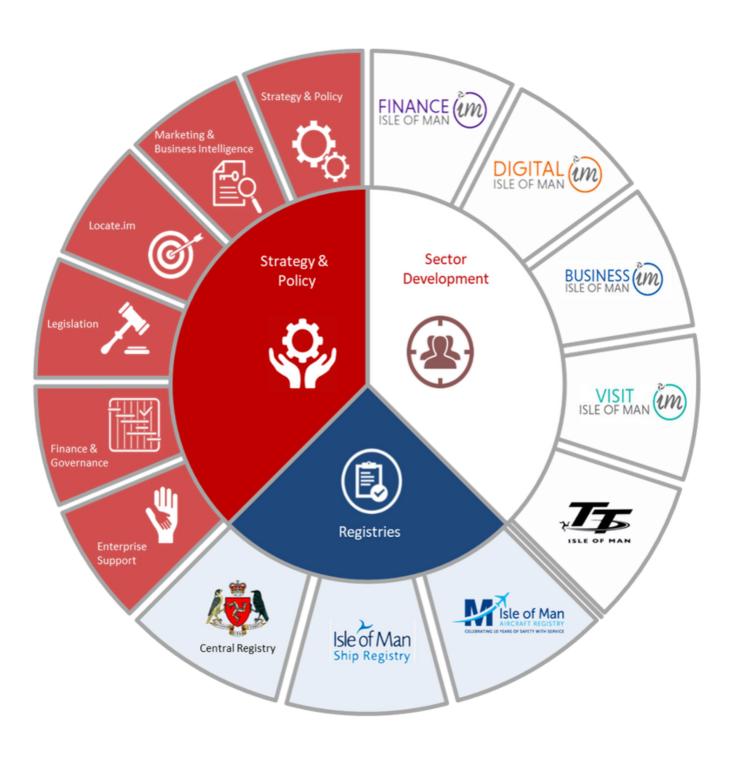
### **Policy & Strategy**

The Policy and Strategy directorate covers a wide variety of functions, including Marketing, Business Intelligence, Legislation, Work Permits and Locate Isle of Man, which support the Department's mission of creating an environment, through innovation and collaboration, where the economy is able to thrive. The Policy and Strategy division's key contribution is to improve skills and the attractiveness of the Island as a place to live, work and invest and support cross-government strategic initiatives.



Enterprise Support provides funding and advice to new and established businesses of all sizes to promote sustainable economic growth. The Enterprise Support team administer a number of financial assistance schemes, however the two significant schemes in terms of helping businesses to start up and to expand are the Micro Business Grant Scheme (MBGS) and Financial Assistance Scheme (FAS).

# **Our Areas of Responsibility**









### 1. Finance Isle of Man

- Banking
- Insurance
- Fiduciaries
- Professional Services
- Pensions
- Funds & Wealth Management

### 2. Digital Isle of Man

- eGaming
- FinTech
- Esports
- Smart Island
- Data
- Digital Academy
- Infrastructure

### 3. Business Isle of Man

- Biomed & Medicinal Cannabis
- Cleantech
- Construction & Built Environment
- Engineering & Manufacturing
- Food & Drink Export
- Local Economy
- Logistics

### 4. Visit Isle of Man

- Serviced Accom / Hotels
- Non-Serviced Accom
- Travel & Tour
- Events
- Activities & Attractions
- Cruise

### 5. TT / Motosports

- TT Promoter
- TT & MGP
- Motorsport Events
- Commercials
- Infrastructure

### 6. Aircraft Registry

- Business Jets
- Civil Aviation
- Transitional Aircraft

### 7. Ship Registry

- Commercial Shipping
- Private Yachts
- Pleasure Craft

### 8. Central Registry

- Company Registry
- Land Registry
- Deeds Registry
- Civil Registry
- Public Record Office
- Beneficial Ownership Database
- Register of trade unions and employers' associations
- Register of legal practitioners
- House of Keys candidates expenses and register of political parties

### 9. Enterprise Support

- Financial Assistance Scheme
- Micro Business Grant Scheme
- Green Living Grant Scheme
- COVID-19 Support Schemes
- Business Enquiries

### 10. Finance & Governance

- Budgeting
- Information Governance
- Special Projects
- 11. Legislation
- Employment Law
- **Intellectual Property**

### 12. Locate Isle of Man

- Workers
- Graduates
- Employers Agencies
- **High Value Entrepreneurs**
- Businesses

### 13. Marketing & Business Intelligence

- Research & Economist
- Marketing Partners for Agencies
- Strategic Marketing & PR

### 14. Policy & Strategy

- Central Policies
- Department Policies
- Agency Support
- Manx Development Corporation

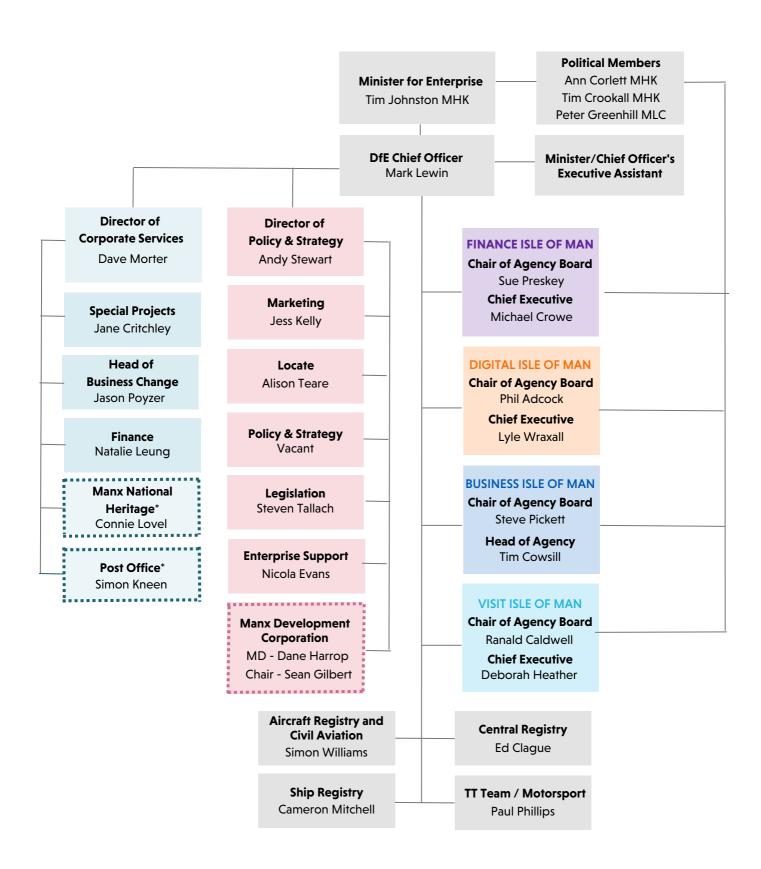
# **Our People**

The Department employs around 190 people across the various Agencies, Functions and Registries, with almost half of its staff directly employed in roles which provide critical services and income across the registries and around 50 staff supporting the business development activities of the four Executive Agencies. Each member of the team is essential in driving forward the Department's strategic objectives and helping to create a secure, vibrant and sustainable future for the Isle of Man.



Accurate as of 6th March 2023

### **Department Structure**



# **Focus Areas for the Next 12 Months**

### **Our Island Plan**

An updated version of the Island Plan, to enhance the Isle of Man over the coming years, was approved by Tynwald in January 2023. It sets out Government policies and the strategic programmes and core actions for the lifetime of the Island Plan, including our Economic Strategy until 2026; and sets the course for the longer term delivery of our vision over the next decade and beyond: To build a secure, vibrant and sustainable future for our Island.

### **Secure**

We have an Island where everyone feels safe, our economy is secure, our health and education systems support everyone, and we have housing, food, energy, and transport security.

### **Vibrant**

Our Island is vibrant, diverse and welcoming, providing excellent educational, recreational and economic opportunities for all, and our businesses are able to grow with confidence, accessing the skills and people required now and into the future.

### Sustainable

We look after and nurture our Island and our resources, driving forward our local agenda towards a fair, inclusive and sustainable society and environment.

Working towards the ten-year economic ambitions and objectives highlighted in our long term Economic Strategy, Tynwald have identified a core set of national outcomes and indicators of which the Department for Enterprise is taking an active role in the delivery of, as well as supporting more generally on a number of others:

# Increase jobs in line with Economic Strategy

Indicator: +1,800 new jobs filled

# **Grow population in line with Economic Strategy**

Indicator: +2,500 new residents

# Improve infrastructure and services - Housing

Indicator: +1,000 additional homes occupied

# Improve infrastructure and services – Public Services

Indicators: Improve health outcomes, learning outcomes, deliver the Quality Assurance Scheme, and maintain the lowest crime rate in British Isles

### **Redevelop Brownfield sites**

Indicator: 2 key Brownfield sites developed using substantial private sector leverage

# Grow Government Revenue in line with Economic Strategy

Indicator: +£75m Government income, including leveraging new sources

### **Progress with Climate Commitments**

Indicator: 2.2% reduction in GHG emissions per annum and minimum 20MW onshore renewable generation

The diagram opposite shows how the DfE Executive Agencies, in addition to the support and work from other areas of the Department will help to change the shape of the economy to assist in achieving the above key indicators by 2026, in turn making good progress towards the long term Economic Ambitions as set out in the Economic Strategy.

### **Island Plan Vision**



safe, our economy is secure, our health and educational system supports everyone,and we have housing, food and energy, and transport security.



### **VIBRANT**

Our Island is vibrant, diverse and welcoming, providing excellent educational, recreational and economic opportunities for all, and our businesses are able to grow with confidence, accessing the skills and people required now and into the future.



### **SUSTAINABLE**

We look after and nurture our Island and our resources, driving forward our local agenda towards a fair, inclusive and sustainable society and environment

### **Economic Ambitions**



SHAPE OF THE ECONOMY Create and fill 5,000 new jobs across new, enabling and existing key sectors, by 2032, reaching an overall GDP of £10bn.

By actively investing in skills, productivity, infrastructure, businesses and sectors to deliver a strong and diverse economy.

PROSPERITY FOR PEOPLE & COMMUNITIES



### **INFRASTRUCTURE & SERVICES**

Further develop the infrastructure and services for our community to plan for an estimated population of 100,000 by 2037.

By actively investing in key services and infrastructure that attract and retain economically active people, supported by a range of targeted incentives and disincentives to sustain targeted growth.

FOR BUSINESS



### **PUBLIC FINANCES**

To generate over £200m of additional annual income to reinvest in services and quality of life by 2032.

To grow and diversify Government revenues with a broader range of sources for long term financial sustainability including efficient and effective delivery of Public Services.

RESILIENT & SUSTAINABLE ECONOMY



### SUSTAINABILITY

Substantially decorbonise the services parts of our economy by 2030, supporting an overall reduction of 35% in the Island's GHG emissions.

By accelerating our Energy Strategy to provide long term security, stability and decarbonisation, and consciously and proactively investing in the Climate Change Action Plan, placing sustainability at the heart of the economy.

**VISITOR** 



### Shape of the economy

Grow new sectors of the economy

**GREEN KNOWLEDGE DATA** 

Maintain or grow current key sectors of the ecomony

**DIGITAL FINANCIAL SERVICES PRODUCTNG** 

### Adapt and modernise enabling sectors of the economy

**RETAIL** 

**HOSPITALITY** 

**CULTURE & LEISURE** 

PROPERTY, INFRASTRUCTURE & TRANSPORT

**ENERGY** 

Investing in the core infrastructure needed: Sectors and infrastructure which underpin the Island's offering to residents and businesses









Other functions within the Department for Enterprise (as per pages 12 - 13)

### **Key priorities for 2023**

In addition to directly supporting the retention of over 37,500 private sector jobs, a key aim for the Department in 2023 is to create and fill a minimum of **600 new jobs** through a combination of:

- 300 new roles across the digital sectors
- 100 new roles across the financial services sectors
- 150 new roles across the visitor economy
- 50 new roles across our export and local economy sectors

These targets will be assisted by:

- Locate Isle of Man supporting with a minimum of 300 active relocations
- Enterprise Support supporting with a minimum of 300 new roles



### The following key priorities will aid the Department in achieving this ambition:



# **Executive Agencies**

The Department for Enterprise has four Executive Agencies – Finance, Digital, Business and Visit. Created in 2017/18 each Agency has delegated powers from the Minister for Enterprise, enabling them to leverage private sector expertise and knowledge and create a partnership approach to product development, policy input, and promotion.

These Executive Agencies harness the dedication of industry experts who give up their time voluntarily each month to discuss and decide on investment decisions and initiatives that help protect and nurture our key sectors as well as developing new opportunities.

Together the Agencies are developing and implementing strategies that support economic growth and establish the Isle of Man as a centre of international excellence and a great place to visit and live.

### **Agency Structure**

Each Agency has been appointed a Non-Executive Chair on a part-time basis by the Department for a minimum limited term of two years, with a further extension of two years possible. The Non-Executive Chairs are responsible for providing effective leadership and strategic direction, forming a cohesive and focused board.

The Finance Isle of Man, Digital Isle of Man and Visit Isle of Man Agencies also have a Chief Executive to play a leading role in the Agency's vision, strategy and policies. Whilst the Business Isle of Man Agency has a Head of Agency in place.

The Chief Executives are responsible for deploying the Agency's strategic and operating plans, taking a lead role in building excellent working relationships with relevant companies on the Island.

### **Board Membership**

The Non-Executive Board Membership combines those individuals nominated by the respective industry sectors plus others who are self-nominated. These are voluntary roles and are not remunerated.

Each board has a Political Member from the Department, aligned with their assigned delegation as follows:

- Ann Corlett MHK for Digital Isle of Man & Locate Isle of Man
- Tim Crookall MHK for Visit Isle of Man & Motorsports, and Manx National Heritage Trustee
- Peter Greenhill MLC for Finance Isle of Man
- Tim Johnston MHK for Business Isle of Man & Enterprise Support



# **Finance Isle of Man**

Finance Isle of Man is an Executive Agency of the Department for Enterprise, acting as a key decision making and advisory body supporting the Government's ambition for long term economic prosperity.

The Agency responsible for the shared vision and strategy for the Island's Financial and Professional Services Industry and the Isle of Man as an International Finance Centre of excellence.

### Vision

To be respected, visible and influential partners to Government and industry. Creating an environment in which companies in our sectors can be agile, bold and able to take advantage of opportunities; driving growth and innovation and delivering future sustainable economic contribution to the Manx Economy.

To drive enhancement of future products, policies, and promotion of the Island as an International Financial Centre, contributing to long term sustainable economic growth and facilitating collaboration between Government, Regulator, and Industry.

### **High Level Objectives for 2023**

- To create a shared vision and strategy for the Isle of Man's Financial and Professional Services Industry and the Isle of Man as an International Finance Centre in order to promote it both internally and externally, in discussion with the Department, other Government Departments and Regulator
- To liaise with the Financial and Professional Services sector, agree priorities, help drive new ideas, determine and allocate appropriate resources for agreed actions, including the utilisation of private sector funding and secondees, in pursuit of our strategic outcomes and the business plan
- To set clear and measurable targets for success, agreed with the sector, and be transparent in reporting progress, including regular reporting to the sector, the Department and Tynwald
- To act as the primary conduit between Government and Industry
- To act as a forum that proactively considers sector related strategic and policy issues, prepares and plans for short, medium and the long-term industry growth with input and advice across Government more generally

### **Finance Isle of Man Board**























Anne Couper





(non-voting member)



(non-voting member)

### **Last 12 Months**

- Launched the Insurtech Accelerator Programme in late 2022, which brought a cohort of international start-ups to the Island to collaborate with our insurance community. As a result, we have multiple proof of concepts and 2 companies are already looking for office premises on the Island.
- Supported the formation of an International Employee Benefits Association branch on Island – a significant milestone for the industry and reflective of the importance of international employee benefits in the jurisdiction. We also established an Employee Benefits Isle of Man Cluster, which includes a wide range of companies from across the sector.



### **Future Focus Areas - 2023 KPIs**

### Protect and nurture the substantial direct Finance roles with a net increase of 100 new roles

### Skills

- Contribute to Workforce and Skills Strategy projects designed to fill job vacancies
- Support the wide sectors in reducing the number of active vacancies by 200 through targeted relocation, training and reskilling initiatives

### **FinTech**

- Deliver positive economic value to the Insurance community through the Insurtech project
- With colleagues in Digital Isle of Man and FSA, prepare a Fintech strategy for the Isle of Man
- Prepare a framework for an Innovation Hub

### Insurtech

- Attract at least 2 new companies to establish on the Island
- · Create at least 10 new jobs in the sector

### Sustainable finance

- Commission a comprehensive stakeholder engagement programme target June 2023
- Deliver a detailed roadmap and timeline to support the successful delivery of Sustainable Finance strategy

### **Insurance (life and non-life)**

- Maintain sector strength which is currently 22.4% of the Islands GDP
- Ensure employment remains buoyant at approximately 2,000 staff
- Promote the Islands Insurance Industry prowess in key target areas in 2023

### **Fiduciary**

Maintain employment in the sector in excess of 1,800

### **Professional Services**

• With partners, deliver updated Insolvency legislation

### **Pensions**

- Aim to increase the amount of retirement benefit schemes, currently 1,249 as at 31st March 2022
- Create a minimum of 5 new jobs in the sector and at least 5 new International pension schemes
- Grow Employee Benefits Isle of Man Cluster membership by 20 new Isle of Man businesses

### **Banking**

- Maintain current number of banking licence holders and develop Money Transmission Licences [Class 8]
- Maintain tax revenue (direct and indirect) from the banking sector in excess of £80m
- Support new job roles and maintain employment on the sector in excess of 1,900

### **Funds and Wealth Management**

• Increase assets under management



# **Digital Isle of Man**

Digital Isle of Man plays a pivotal role in driving economic growth for the Isle of Man by supporting and nurturing an innovative and dynamic digital agenda. Today, it also plays an increasingly important role in the Island's economy, community and lifestyle, as a significant stakeholder in developing the digital aspects of Government, society and, more directly, business.

The digital sector covers a wide range of businesses with specific initiatives, including eGaming, esports, FinTech, Smart Island (Internet of Things), data, digital media, infrastructure and Digital Academy.

In addition to the obvious economic advantages, the diversity and reach of the digital economy also has a vital part to play in creating new job opportunities as well as supporting wider aspirations such as diversity, equity and inclusion, plus hybrid working models. Not only does this give increased opportunities for talented local people to pursue careers here in the Island, it also supports initiatives to attract skilled workers from other jurisdictions to move here to live, work and learn.

Digital Isle of Man and the Department for Enterprise are driving the strategy and capability that digital technology has to enable positive change and economic development. This is why investment and innovation in this sector is an integral part of Isle of Man Government's strategy to create a secure, vibrant and sustainable economy.

To develop the Island's technology sector to support sustainable economic growth and establish the Isle of Man as a centre of international excellence and innovations for digital industries.

### **High Level Objectives for 2023**

- 10% year-on-year growth of jobs and licenses
- Establish the Isle of Man as a globally recognised tech and regulatory hub
- Define and legitimise good business practice and regulation in emerging sectors

### **Digital Isle of Man Board**



Phil Adcock



Lyle Wraxall



Jaime Amoedo



Greg Ansara









**Greg Ellison** 





Russell Kelly



**Gary Lamb** 



**Katie Nicholson** 



Joanne Thurlow



Ann Corlett MHK



(non-voting member)



Cheryl Gleeson (non-voting member)

### **Last 12 Months**

- 268 new jobs in the Digital Sector on-Island
- Reached 75 live Gambling Supervision Commission (GSC) licenses increase of over 100% in licensed operators since the agency was created in 2018
- Launched the FinTech Innovation Challenge a collaboration between Digital Isle of Man, Finance Isle of Man, and supported by the Isle of Man Financial Services Authority and Deloitte assisting.
- 8 new Internet of Things projects delivered with a refreshed Smart Island strategy approved.
- Successful digital skills campaign delivered with 249 registered for digital literacy course.
- 75% of Island premises passed with fibre broadband.
- 375 attendees at Digital Isle 2022 of which 60 speakers and panellists featured.



### **Future Focus Areas - 2023 KPIs**

Protect and nurture the existing digital sectors whilst supporting further growth and a net increase of 300 new roles

### eGaming

- 200 new jobs created in the Isle of Man's eGaming sector in 2023 (from 194 delivered in 2022)
- Grow to a total of 80 live GSC licences by the end of 2023 (from 75 at end of 2022)
- Deliver at least two licences into new markets by the end of 2023

### FinTech (including blockchain)

- 80 new jobs created in FinTech (including blockchain) in 2023 (from 66 delivered in 2022)
- 10 new FinTech businesses registered as a designated business in the Isle of Man in 2023
- 4 new FinTech related live licences in 2023

### **Esports**

- Bring the first esports/video gaming companies to the Isle of Man resulting in 10 new jobs in 2023
- 10 new esports/video gaming clients supported by the Island's businesses in 2023
- Review the Island's regulatory approach to esports and agree a revised strategy by the end of Q2 2023

### **Smart Island**

- Provision of a data distribution platform and visualisation by the end of 2023
- Identify and engage Smart Island champions across all eight Government departments in 2023
- 12 new projects in the public domain by the end of 2023

### **Data**

- Complete an analysis of options for the Island to consider with recommended actions by the end of 2023
- Develop & agree a programme plan to deliver an approach and benefits to the Island by the end of 2023
- Create the governance structure required to ensure the plan is resourced and funded by the end of 2023

### **Digital Academy**

- Investigate the opportunities to create joint learning initiatives with other jurisdictions
- Develop and agree a plan to provide a digital academy which benefits the Isle of Man by the end of 2023
- Secure political support and funding to provide a digital learning programme to the Isle of Man by the end of 2023

### **Infrastructure**

- Continue National Broadband Plan with 90% of homes passed by the end of 2023
- Improve connections to fibre network for those that have access, from 37% to 50% by the end of 2023
- Proposition agreed to connect the final 1% of those unable to connect to the fibre network



# **Business Isle of Man**

Business Isle of Man accounts for nearly 60% of private sector jobs and is the only Executive Agency responsible for diverse industries ranging from domestic-facing small businesses to those exporting high-precision engineering parts.

In the past two years, Business Isle of Man has seen first-hand the impact of the pandemic and the cost of living crisis on the Island's economy. This has led it to pivot from its export focus to help the local economy recover from the crisis. Local economy challenges are likely to remain of real concern and may continue throughout this next year. Business Isle of Man will need to continue to support industry in responding to these challenges whilst in parallel, work strategically across all its sectors to deliver on the ambitious targets set by the Economic Strategy.

### **Vision**

To create a shared vision for the Isle of Man as an internationally well-regarded economic base for export businesses, recognised for technical and service performance and competence, underpinned by a well-developed infrastructure and environment conducive to the needs of the targeted sectors.

### Mission

To develop and implement a range of strategies and goals which will support sustainable economic growth across Business Isle of Man's sectors. Working with a range of stakeholders across private and public sectors to ultimately support the Island as a great place to live, work and do business.

### **High Level Objectives for 2023**

- Unlock the regulatory framework to allow for the export of Medicinal Cannabis and create 50 new jobs by the end of 2024.
- Develop a strategy for the local economy and regeneration that supports and grows local businesses by the implementation of the Town Centre First Model.
- Bring forward a strategy for Engineering and Manufacturing to maintain jobs and further develop new areas and markets.
- Support the Built Environment Reform Programme— develop a concierge service for planning applications.
- Increase the amount exported through engaged businesses in the Food and Drink sector by 10%.
- Develop a 'Cleantech Challenge Concept' to attract new Cleantech businesses to the Island.

### **Business Isle of Man Board**



Steve Pickett



Tim Cowsill



Stephen Smyth



Janna Horsthuis



Carol Glover



Findlay Macleod



Ieda Gomes Yell



Dave Hester



Alex Fray



Ollie Neale



Tim Johnston MH



Mark Lewin (non-voting member)



Hira Modan (non-voting

### **Last 12 Months**

- Played an instrumental role in the issuance of the first conditional licence for export and conditional licence for transport of Medicinal Cannabis.
- Business Isle of Man confirmed as Consultee on Planning Applications as part of the Built Environment Reform Programme
- Introduced a range of targeted measures to support the local economy through the cost of living crisis including a relaunch of the Domestic Event Fund, Love Manx campaign and LoveIOM Gift Card incentives.
- Financial Assistance Scheme, Appendix 13 supported the Engineering and Manufacturing Sector to invest in research and development, new technology and product design, and diversify.
- Construction Isle of Man reached agreement to introduce mandatory Health and Safety training from April 2023, helping drive up standards in the sector.
- Support for Small Businesses established through direct outreach to 200+ businesses and the re-launch of 12 skill building workshops in collaboration with Isle of Man Chamber of Commerce.



### **Future Focus Areas - 2023 KPIs**

Protect and nurture our existing export sectors and help our local economy adapt with an overall net increase of 50 new roles

### **Biomed and Medicinal Cannabis**

- 50 new jobs created and filled, and 4 more conditional licences agreed with the GSC by end of 2023
- Open up a Good Manufacturing Principles pathway with the DHSC by the end of March 2023

### Cleantech

- Develop a proposition for a 'Cleantech Challenge Concept' which will be open by the end of Q4 2023
- Attract at least 1 new business to the Isle of Man at stage 1 (Initial engagement)

### **Construction and Built Environment**

- Continue to support the Built Environment Reform Programme
- Continue to support Construction IOM to deliver on their KPIs which include; Submission of updated funding
  model by end Q1 2023 with an aspiration to transition to be self funded by Q4 2024, implementation of
  mandatory Health and Safety minimum standard for CIOM Certification Scheme from April 2023 and issue 100
  cards for the scheme, development of a proposal for a coordinated approach to training, growth of 10% in
  membership numbers by 2023
- Agreement towards development of a renewable technology training centre, that could also be part of the Island Campus proposition, with planned delivery of renewables courses at UCM by Sept 2025
- Business Isle of Man to develop a Built Environment Concierge Service for Businesses by the end of Q1 2023

### **Engineering and Manufacturing**

- Complete the Engineering & Manufacturing review by Q3 2023
- Support and maintain job numbers at the same level for 2023
- UCM & DESC to continue providing foundational courses, feeding the apprenticeship pipeline at current levels

### **Food and Drink Export**

- Account management for the sector implemented; high-growth potential businesses identified and engaged businesses positioned for growth
- Value of engaged company exports up by more than 10% in the year
- Volume of engaged company exports up by more than 10% in the year

### **Local Economy**

- Develop a dashboard to monitor change and understand the health of the local economy
- Reach out to at least 15 businesses every month to gather feedback and understand challenges & opportunities
- Increase the number of small business workshop attendees by 15% based on 2021/22 figures



# Visit Isle of Man

The Visit Isle of Man Agency strives to operate efficiently to ensure the provision of a first class visitor offering through enhanced partnerships, innovative products and events, and dynamic marketing strategies, which together aim to boost the Island's proposition and image, while building on our UNESCO Biosphere status and driving sustainable tourism.

Visitor spending provides income for, and supports employment in, the Island's Accommodation, Retail, Hospitality, Attractions, Transport and Entertainment sectors, and considerable supply chain benefit from the on-spending of this money by these businesses and visitor sector workers.

In May 2022, Tynwald unanimously endorsed the Isle of Man Visitor Economy Strategy 2022 – 2032 which outlines the strategic plans for growing the Island's visitor economy, and provides a headline target to grow annual visitor numbers to 500,000 by 2032. The strategy comprises seven action programmes which are required to deliver, in partnership with other government departments and the private sector, the ambitious objectives.

### Vision

To establish and promote the Isle of Man as a quality, year round, visitor destination for our target audiences.

### Mission

To ensure the provision of a first class visitor offering to all our target markets by working with, and empowering, public and private partners to develop innovative product development and marketing strategies which enhance the Island's proposition and image, while building on our UNESCO Biosphere status and drive for sustainable tourism.

### **High Level Objectives for 2023**

- Attract 300,000 visitors to the Island
- Grow visitor economy jobs in the Isle of Man to 3,697 a net increase of 150 new jobs filled
- Achieve an average visitor spend of £538 per person, resulting in a total visitor spend of £161.4m

### Visit Isle of Man Board



Ranald Caldwell



Deborah Heather



Angela Byrne



Brian Thomson



Brett Martin



Richard Fletcher



er Gary Co



John Kegg



Connie Lovel



Leigh Morris



David Curtis-



Tim Crookall MHK



Mark Lewin (non-voting member)



Laura Dalton (non-voting member)

### **Last 12 months**

- Launched a 10 year Visitor Economy Strategy.
- Began the process of extending the season with key partners to immediately
  address seasonality issues within the accommodation sector whilst the
  Accommodation Transformation Programme is developed which will create
  additional bed stock & properties to provide the required capacity year round.
- Created an online Travel Trade Hub to provide dedicated resources.
- Formed a Travel Trade Partnership and Distribution Forum to develop crossgovernment working and promote unified messaging and working practices in support of visitor growth.
- Continued the development of the Island's key products: with the creation of 8
   Summits Routes and input into the ongoing maintenance and development of
   national trails to support the walking product. Expanded the Island's wellness
   and adventure offering with a mindful map for visitors and supported the
   growth of new adventure businesses.



### **Future Focus Areas - 2023 KPIs**

Sustain and develop our existing visitor economy and support growth with a net increase of 150 new roles

### Air & sea access improvement

- Increase the number of passengers travelling by air by 10%
- Increase the number of passengers travelling on existing sea routes by 5%

### **Quality improvement**

- Increase the number of highly satisfied visitors, monitored through a net promoter score, from 69 to 70
- Increase the number of visitor accommodation businesses with an accessibility rating from 10 to 25
- Encourage 30% of tourism businesses to engage with industry training and information events and sources
- Ensure 50% of the accommodation stock receive a quality grading and encourage accessibility ratings

### **Visitor Accommodation Transformation**

- Increase the total quantity of new non-serviced accommodation bedstock (units) by 50 to reach 544
- Increase the total quantity of new serviced accommodation bedstock (bedrooms) by 50

### **Visitor product development**

- Increase the number of cruise passengers and crew visiting the Island to 16,950
- Increase cruise passenger spend by 100% to £1.5m
- Finalise a season extension plan for Q4 2023 and Q1 2024 delivering an additional 5,800 visitors in Q4 2023
- Ensure 50% of attractions offer online booking services
- Delivery of Product Development Plans for the three key products (walking / cycling / active & adventure)

### **Events development**

- Increase the number of event specific visitors (excluding TT & MGP) to the Island by 1,000 to 13,000
- To identify and acquire 5 new signature events for the 2024 events calendar
- Increase the number of events supported through the Tourism Events Development Scheme by 3 to 40
- Increase the number of visitors to the TT and MGP by 10% to 55,000

### **Market development**

- Increase Travel Trade Partners (niche interest) across the UK and Ireland by 15 to 35
- Increase Travel Trade Partners (Groups) by 15 to 80
- Increase sign ups to the Travel Trade Hub by 130 to 200
- Grow total unique website users by 250,000 to 1.4m
- Ensure 50% of 'Travel Trade Ready' businesses are visible on B2B booking platforms

### **Talent development**

- Increase the number of visitor economy jobs by 'net' 150 to reach 3,697
- Provision of a Tourism and Hospitality Programme at UCM



# **Locate Isle of Man**

### **Vision**

The Isle of Man is acknowledged globally for its innovative, diverse and sustainable environment. Attracting individuals, families and business as a vibrant, safe and secure place to live, work and invest.

### Mission

To promote the Islands strengths and differentiators to a demographically targeted, global audience, identified by need. Demonstrate our capacity to support residents and businesses to meet their potential as part of an inclusive and welcoming community. Showcase the diversity and breath of employment opportunities for skilled workers a financially rewarding and sustainable environment for those seeking to invest and supporting people through their relocation journey and enabling integration into Island life.

### **High Level Objectives for 2023**

To support the direct attraction and relocation of a minimum of 300 economically active people

- Skills shortages are reduced As part of a revised Workforce and Skills strategy, attract a highly skilled, highly productive workforce.
- Economically active population is increased Bringing economic prosperity and a larger more diverse, younger population.
- Inward investment is facilitated Attracting investors and entrepreneurs, building a more diverse economy with growth.

To achieve these objectives, Locate will deliver strategies which will focus on three key pillars highlighted within the Workforce & Skills strategy:

### Attraction, promotion and perception

Identifying differentiators, raising awareness, amplifying key messages and extending reach to key audiences

### Enabling relocation

Identifying and working to reduce the barriers, facilitating relocation, providing signposting, guidance and concierge.

### Integration and retention

Actively encouraging and facilitation community integration, increasing retention of existing and new residents.

### **Key Team Members**





**Alison Teare** 

**Ann Corlett MHK** 

### **Last 12 Months**

- Over 10,000 interested leads registered on the Locate Talent Portal; with 65% opting to receive monthly emails from Locate.
- The 2022 Secondary Teacher campaign resulted in 64 vacancies filled before the start of the September term. The success was achieved by a new collaborative marketing and recruitment partnership between OHR Talent Acquisition and Locate Isle of Man working closely with DESC.
- Approved 57 Business Migrant applications with an estimated economic benefit of £2.7m.
- A joint campaign with Manx Care and OHR attracted over 300 Health Care leads to the Talent Portal of which 174 were passed on to Manx Care.
- In May 2022 the Talent Portal opened to companies, to date 241 businesses are registered.
- During a ten-week campaign, over 4,000 interested (skilled worker) leads were generated including; 572 tech, 1,700 accountancy, 653 compliance and 277 hospitality individuals.
- The Graduate Fair 2022 welcomed over 65 companies and 250 attendees.
- Launched a series of successful relocation events, of which 138 people attended 5 events.
- Dedicated relationship management, concierge and marketing programme to promote the Isle of Man to High Net Worth Individuals, with thirteen leads in progress as a result.

### **Future Focus Areas**

To support the direct attraction and relocation of a minimum of 300 economically active people

- Support the revised Workforce and Skills Strategy with a Locate Isle of Man plan aligned to the Island Plan and Economic Strategy.
- Develop new data analysis and reporting to better understand sector skills need and launch a Locate dashboard.
- Work with the Executive Agencies to support the relocation and inward migration of workers required to fill the 600 new roles.
- Continue to support the increase of the economically active population in line with the indicators detailed in the Island Plan.
- Raise awareness and improve perception of the Isle of Man through targeted marketing campaigns, and through supporting public and private sector skills needs, new migrant applications and High Net Worth activity.
- Deliver the revised plan for the Graduates Ecosystem focusing on attracting new and returning, and retaining existing, graduates and young professionals.

# **Enterprise Support**

Enterprise Support provides funding and advice to new and established businesses of all sizes to promote sustainable economic growth. The Enterprise Support Division administer a number of financial assistance schemes including, over the last 18 months, several COVID-19 support schemes; however the two significant schemes in terms of helping businesses to start up and to expand are the Micro Business Grant Scheme (MBGS) and Financial Assistance Scheme (FAS).

### **Key Team Members**





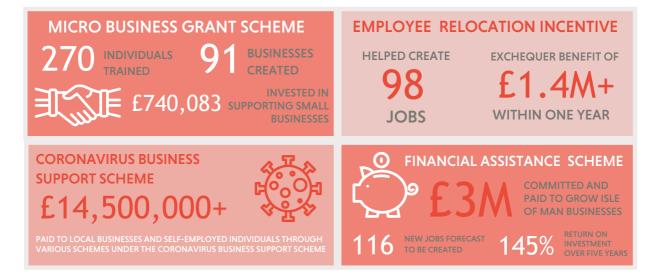
**Nicola Evans** 

**Tim Johnston MHK** 

### **Last 12 Months**

### Published the Enterprise Act 2008 Annual Report for the Financial Year 2021/22:

- o Over £14.5m provided to businesses and self-employed individuals through various schemes under the Coronavirus Business Support Scheme.
- o The Micro Business Grant Scheme invested £740,083 supporting small businesses, trained 270 individuals and helped create and support 91 new businesses.
- o £3m committed to Isle of Man businesses through the Financial Assistance Scheme with 116 new jobs forecast to be created, resulting in a 145% return on investment over five years.
- o 98 jobs created through the Employee Relocation Incentive with an exchequer benefit of over £1.4m within one year.
- o 16 jobs supported through the Graduate Role Incentive, with an exchequer benefit of more than £82,000 within one year.



### In addition, throughout 2022, the Enterprise Support Division:

- o Administered the Green Living Grant Scheme which has delivered over 2,300 Manx Home Energy Audits and made funding offers of over £850,000 to homeowners to make improvements to their properties.
- o Launched the Island Infrastructure Scheme, receiving funding of £10m to provide financial support towards the development of privately-owned unoccupied urban sites. The first round of applications will close on 1st April 2023.
- o Initiated and made good progress on a review into all of the core financial assistance schemes to ensure their alignment to the Economic Strategy and Island Plan, which included internal analysis, engagement with Executive Agencies and business consultation on each of the support measures in place.
- o Migrated the CRM2011 system onto Microsoft Dynamics. This will allow future development of the schemes including online integrated application forms and workflows.



### **Future Focus Areas**

Continue to support businesses starting and growing, including training and growth that ultimately will support over 300 new jobs

- Continue to review collection and presentation of data allowing for more public transparency and demonstration of the value of the schemes.
- Complete the review of the core financial assistance schemes.
- Launch new and revised schemes which align to the Economic Strategy and Island Plan, with further revisions after the implementation of the Retail and Leisure Strategy and the Engineering & Manufacturing Review.
- Complete digitisation of the Financial Assistance Scheme and progress onto the other financial support scheme applications, aligned to the Department for Enterprise's refreshed website.







# **Motorsports**

The Motorsport team are focused on ensuring the long-term sustainability of the Isle of Man TT Races. The long term vision for the TT is to be 'a world class entertainment brand based around the world's most accessible and visceral motorsport event engaging a loyal and passionate international fan base'. The Isle of Man TT has not yet reached its full potential, but has reached a critical point in its product lifecycle. Whilst many opportunities lie ahead, promising greater reward, focus must rest equally on the numerous challenges that face the event, as behaviours, perceptions and expectations change faster than ever before.

In 2022, the Department implemented a long term strategy to maximise these opportunities and effectively navigate a path through the challenges. This strategy aims to deliver this outcome by growing the TT brand, building its audience, better managing the risks associated with the event and creating a healthier, more robust organisation to oversee the Island's most widely known asset. The strategy sets out 'to deliver a sustainable world-class TT that increases the economic benefit to the Isle of Man'.

The TT strategy set out a wide range of initiatives planned for execution over several years, with a raft of changes outlined in the TT strategy being brought into action already across all aspects of the TT. Some of the changes included; the introduction of a new Safety Management System to establish a continual process for improving safety across the entirety of the event, the delivery of the first ever live broadcast of via the TT's own digital platform TT+, improvements for visitors including the provision of free to access entertainment thanks to the new Fan Park and many more.

2023 will see continued focus on increasing the TT's digital audience and improving the global accessibility of the event as well as the delivery of further changes outlined in the TT strategy brought into play including the revised TT schedule and the delivery of an online retail store for merchandise.

The entire objective of all the changes currently being driven forward is to reduce a number of key areas of risk relating to the future sustainability of these events which are critical to the success of the Island's visitor economy.

•••••••

### **Vision**

To be a world-class entertainment brand based around the world's most accessible and visceral motorsport event engaging a loyal and passionate international fan base.

### **Key Team Members**







**Tim Crookall MHK** 

### **Last 12 Months**

- Delivered the return of the Isle of Man TT Races following the COVID-19 pandemic.
- Audience growth of over 80% for the year, including the delivery of a new streaming service (TT+), live coverage of the event and a documentary film.
- Delivered a new look Manx Grand Prix in collaboration with Manx Motor Cycle Club.

### **Future Focus Areas**

- Delivery of a new 10-race TT schedule, designed to ensure the best sporting narrative, engagement and entertainment, and to best compliment travel and accommodation capacity and provision.
- Reform of the TT race organisation (and other supported events) to ensure greater resilience, professionalism and sustainability.
- Continued delivery of the Global Digital First Broadcast Strategy, driving further sharp audience growth, including the delivery of the TT's first commissioned documentary series -'No Room For Error'.
- Delivery of the TT Sales Strategy, including the refinement of our sponsorship and licensing portfolio, seeking partners that align with our values and who can help us to achieve our vision through an activation first approach.
- Deliver key commercial tenders including travel and merchandise with all elements combined designed to drive £16m worth of additional income between now and 2028.
- Working with the race organiser to establish and maintain a clearly articulated safety
  management system for both on and off-track activities, ensuring that we continually strive for
  the highest standards of safety risk management.
- Delivery of the centenary Manx Grand Prix in collaboration with Manx Motor Cycle Club, including a range of special celebratory events.

# ISLE OF MAN TT RACES GLOBAL DIGITAL-FIRST BROADCAST STRATEGY GROWTH 6 SUSTAINABILITY THROUGH SPORT AND ENTERTAINMENT

# **Policy and Strategy**

The Policy and Strategy Directorate covers a wide variety of functions, including Locate Isle of Man, which supports the Department's mission of creating an environment, through innovation and collaboration, where the economy is able to thrive. The Policy and Strategy Division's key contribution is to improve skills and the attractiveness of the Island as a place to live, work and invest.

## **Key Team Members**



**Jess Kelly** 



**Andy Stewart** 



**Steven Tallach** 

#### Last 12 Months

- Finalised the long term Economic Strategy with Treasury and supported delivery of the final plan and combined Island Plan/Economic Strategy.
- Worked with DoI to secure strategic air services to London and continued to support the development of future policy.
- Coordinated and delivered the inaugural Government Conference on behalf of Cabinet Office.
- Undertook extensive consultations on proposals to modernise certain elements of employment legislation including family rights, whistleblowing and zero hours contracts.
- Brought forward increases to the minimum wage rates and signalled the direction for a smooth transition from a minimum wage to a living wage by April 2025.
- Provided strategic support to the Manx Development Corporation who secured planning
  permission for the redevelopment of the former Nurses Home, brought forward a detailed
  large-scale Westmoreland Road Masterplan and continued to undertake feasibility
  assessments on a number of other Brownfield sites.
- Delivered a Childcare Strategy which was approved by Tynwald in conjunction with DESC.









### **Future Focus Areas**

- Complete and publish proposed approach to Workforce and Skills challenges in conjunction with DESC.
- Complete consultation on further reforms for Work Permits and bring forward final proposals.
- Continue to support the Manx Development Corporation in progressing the construction phase of the former Nurses Home development, completing the planning process for Westmoreland Road and bringing forward another landmark brownfield site development proposal.
- Bring forward an Employment (Amendment) Bill which seeks to modernise employment legislation in respect of family rights following the consultations completed in 2022.
- Complete a review of previous work undertaken in respect of the Island's Entrepreneurial Ecosystem to better understand the proposition and outline a clear action plan to address required improvements.

### Registries

The Department is also responsible for supporting two distinct registry functions, which are also Safety Regulators. Both are highly regarded in their own right and are not only crucial to supporting day-to-day life in the Island, but also underpin a wide range of sectors of the economy:

- Isle of Man Civil Aviation Administration and Aircraft Registry
- Isle of Man Ship Registry

The Department is also the stationed employer of the Registrar General, who is responsible for the management of the Central Registry. The Registrar General holds statutory obligations under several Acts of Tynwald including those relating to Civil, Companies, Deeds & Probate, and Land registration as well as the Public Record Office, the National Archive of the Isle of Man Government and other public bodies such as Tynwald, the courts and local authorities.

The Registries are responsible for the generation of around £26m income, across the various revenue streams. This essential income is reinvested into the Department to create an environment, through innovation and collaboration, where the economy thrives.

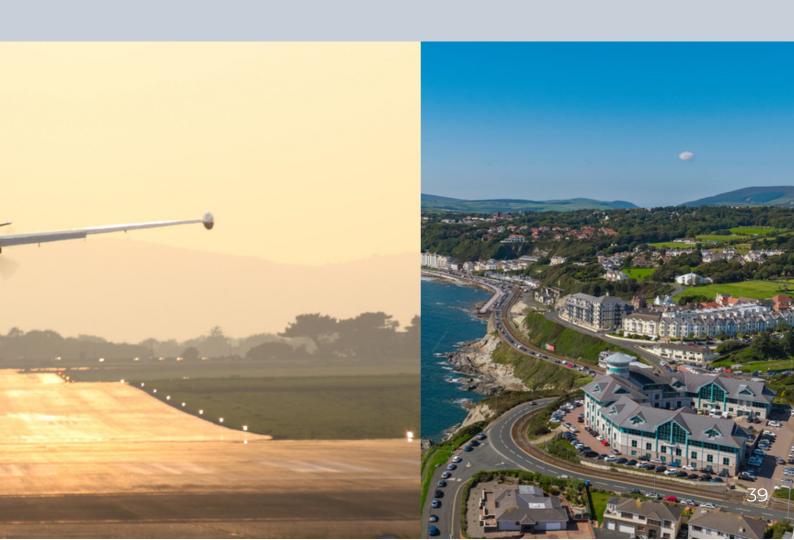
Together they all aim to improve the ease of doing business in the Isle of Man and continue the drive to transform Government services through the use of digital technology, automation and online services, as well as to make access to services more focused around the needs of customers. As well as the usual day-to-day activity the Registries are also responsible for rationalising regulation and ensuring it better supports the Island's economy, environment and community.













### **Isle of Man Ship Registry**

The Isle of Man Ship Registry continues to effectively regulate a diverse fleet of Isle of Man registered vessels operating worldwide.

The Ship Registry is currently the 18th largest by tonnage in the world (Clarksons), and is firmly positioned on the global "white lists" for Port State Control (Quality Flags) and on the United States Coast Guard QualShip 21 programme for high performing flag states.

A Country Strategy is in place, which includes increasing the IOMSR's global network to meet current and future client demand. The Ship Registry continues to innovate in terms of online services and customer responsiveness.

### **Vision**

To be an internationally respected quality flag of choice.

### Mission

To provide a ship registry which adds real value to our clients in a rapidly changing global maritime environment.

### **Key Team Members**



**Cameron Mitchell** 



**Toby Brooks** 



**321** 

**Pleasure Crafts** 

**282** 

**Merchant Ships** 

Total register as at 16th March 2023

### **Last 12 Months**

- Introduced a new General Inspection regime for merchant ships which comprises four 'mini' annual remote inspections with a full 'boots on deck' inspection in the 5th year.
- Successfully hosted the Red Ensign Group annual conference and received overwhelmingly positive feedback from delegates.
- Gained membership of a number of industry bodies considered most relevant to our business including Asian Shipowners Association and Intercargo.
- Re-started business development activities after COVID-19 restrictions including Posedonia (Greece), Monaco Yacht Show and Fort Lauderdale (USA) Yacht Show.
- Completed updates to Regulations covering the carriage of Dangerous Goods and completed amendments to Minimum Safe Manning Regulations following III Code Audit.
- Retained USCG Qualship 21 and Tokyo and Paris MoU White List rankings but also undertook 'pre-PSC' campaign to assist our fleet to successfully complete PSC inspections.
- Finalist at Mersey Maritime Awards in the 'Environmental, Social & Governance' Category.
- Began roll out of Power BI for enhanced analysis of our survey data.
- Continued to develop and market our 'Green Fees' incentives to IOM Ship Registry Fees Regs.
- Engaged in numerous industry working groups and partnerships as an integral part in regulatory discussion and planning on 'Green Tech' innovations.
- Continued developments with IOMSR's (MAVIS) operating platform to offer client focused cloud based
   On-line services and On-line registration of Ships and Yachts.
- Continued developments in IOMSRs Crew Welfare App Crew Matters.
- IOMSR act as Global Ambassador for Eyesea and Seatrade Maritime Club.
- Global launch and marketing activities for PYCR (Pleasure Yacht Charter Ready) yacht survey scheme.

### **Future Focus Areas**

- Continue to recruit additional Business development Managers for the Country Strategy to increase IOMSR network globally to support existing and new client base
- Expand IOMSR awareness within relatively unexplored maritime business hubs USA, Norway, Middle East and Taiwan. Concentrate efforts on generating new client base in these regions.
- Increase tonnage registered on the flag as head winds begin to subside.
- Encourage and support owners along the de-carbonisation pathway and investment in green tech innovation by collaborating in industry project approvals and offering regulatory consultancy services.
- Continue to look for opportunities to add new Classification Societies as Recognised Organisations
- CCS approval as RO will open dialogue and opportunities with Chinese Shipyards looking for CCS class
  / IOM flag new ship building collaboration. Shipyard visits priority in China and Korea. KR class also
  interested in KR / IOM collaboration with shipyards in Korea.
- Ballast Water Management Convention to be extended to the Isle of Man within 12 months of UK ratification (Summer 2022) it will regulate discharge of Ballast Water in Isle of Man waters and from Manx ships in foreign waters.
- Develop and implement a 5-year strategy for the Ship Registry.
- UK 'Mock' III Code Audit to take place in the Summer/Autumn of 2023 auditors from the UK MCA and other members of the Red Ensign Group will visit for approximately one week to assess compliance with III Code and other instruments.





# Isle of Man Civil Aviation and Aircraft Registry

The Isle of Man Civil Aviation Administration and Aircraft Registry deliver aviation safety & security regulatory oversight of aviation on the Island and aircraft on the Isle of Man register.

The Director of Civil Aviation's vision is for the Island to become an Aviation Centre of Excellence.

The Isle of Man Civil Aviation Administration regulates the Island's airspace, airport, air traffic service provision and aviation security plus administers and oversees the daily operations of the Aircraft Registry.

The team fastidiously uphold appropriately robust regulatory standards that are necessary for operational safety and the maintenance of good reputation on the international stage.

The Aircraft Registry is recognised internationally for its award winning customer service whilst upholding appropriately high standards of operational safety founded on high regulatory standards. The Divisional public facing motto is: 'Safety with Service'.

### **Key Team Members**



**Simon Williams** 



**Colin Gill** 



234
Private / Corporate aeroplanes

35
Private / corporate helicopters

37
Aircraft awaiting commercial lease or sale

#### Last 12 Months

- Programme of aviation secondary legislation continued with the completion of:
  - o Civil Aviation (Aerodromes) Order 2022;
  - o Civil Aviation (Aircraft Registration and Marking) Order 2022;
  - o Civil Aviation (Miscellaneous Amendments) Order 2022.
- Introduction of wide ranging suite of new and improved regulatory and customer services for aircraft registered in the Isle of Man.
- Provision of enhanced legislation relating to the ownership of aircraft registered in the Isle of Man and the allowable provision of remuneration for the purpose of a flight.
- Introduction of regulatory approvals to permit "aerial work" operations by aircrafts registered in the IOM such as specialised operations and could also include; aerial mapping, surveying, filming or imagery, observation, surveillance, patrol, inspection.
- Transition of Isle of Man Airport from an aerodrome licensing regime to an aerodrome certification regime in accordance with contemporary best practice.
- Introduction of multi-factor authentication in Aircraft Registry Digital Information System (ARDIS) to further enhance cyber security.
- Introduction of digitally verified signatures for all IOMAR issued certificates.
- Ongoing digital system enhancements relating to ARDIS Audit Findings.
- Ongoing digital system enhancements to the provision of special operating approvals via ARDIS designed to improve efficiency and customer service proposition.

#### **Future Focus Areas**

### **Aviation secondary legislation**

- The following aviation secondary legislation is currently in development and is expected to come into effect during 2023:
  - o Civil Aviation (Carbon Offsetting and Reduction Scheme for International Aviation) Order; o Civil Aviation (Security) Order.
- Initial policy work to develop new legislation on the following subject areas will commence in 2023 with the Orders expected to take effect between 2024-25:
  - o Aircraft Environmental Standards;
  - o Airworthiness;
  - o Flight Operations;
  - o Air Traffic Management.

### **Aviation Safety:**

- IOM CAA will continue work to further evolve the State Safety Programme processes, with focus on developing a National Aviation Safety Plan which sets safety goals and targets;
- Regulatory audit and oversight of Isle of Man Airport in 2023 will continue to take place in accordance with a programme agreed using a performance based methodology;
- Preparations will continue for the aviation safety regulatory processes of the IOM CAA and IOMAR
  to be independently audited during 2024 in accordance with our obligations as a result of the UK
  signatory of international aviation conventions;
- Introduction of a suite of new services such as aircraft fleet approvals which make the jurisdiction increasingly appealing for aircraft registration and operational purposes by further enhancing efficiency and customer service proposition.

### **Registry Services:**

Aircraft Registry Digital Transformation System Key deliverables:

- Further extension of online application based services to customers:
  - o Validation of licences;
  - o Requesting surveys.



### **Isle of Man Central Registry**

The Isle of Man Central Registry incorporates a number of registries and registers whose functions underpin economic activity in the Island, and the transparency of Isle of Man Government activity. It has significant statutory obligations under several acts of Tynwald and associated secondary legislation to establish and maintain a range of registers.

### The Civil Registry

Maintains registers of births, deaths, marriages, civil partnerships, adoptions and gender recognition.

### The Companies Registry

Maintains registers and records of all companies and other business types incorporated or registered in the Isle of Man, and provides a facility for the public to view documents which have been filed.

### The Deeds Registry

Creates and maintains indices of deeds recorded or enrolled in accordance with the Registration of Deeds Act 1961.

### The Land Registry

Creates and maintains a map-based Title Register which gives details of interests in land in the Isle of Man.

### The Isle of Man Public Record Office

Preserves the national archive collections from Isle of Man public bodies, under the Public Records Act 1999 and the Public Records Order 2015.

3,000

individual life events registered

2,223

businesses and companies registered

4,000

individual properties transaction registered

7,600

items accessioned into the National Archive

### **Key Team Members**











**Ed Clague** 

**Angela Skitt** 

**Nigel Lewney** 

**Nick Cowell** 

**James Lowery** 

#### **Last 12 Months**

- Carried out a diverse range of functions under more than 40 Acts of Tynwald, include: the
  registration of more than 3,000 life events, incorporation of more than 2,000 companies,
  processing of more than 100,000 company events, registering more than 4,000 properties
  transactions and accessioning more than 7,600 items into the National Archive the equivalent of
  453 bankers boxes.
- Focused on improving data quality and timeliness including upgrade of Beneficial Ownership database and closer working with external bodies such as the FSA and Treasury to improve quality and challenge companies in long-term default with statutory obligations.
- Improved processing time across all areas.
- Increased transparency of Land and Deeds data via the new Land Registry dashboard, and made a further 22,000 Deeds available online.
- Continued to review and modernise our IT infrastructure; including the selection and implementation of a Digital Archive and storage solution, and updates to the Land and Deeds registries systems.
- The PRO has played a lead role in the collation of records for Independent Covid Review.
- New fees and duties order for land and deeds registrations, effective from 1st May.

### **Future Focus Areas**

- Increase transparency of information by implementation a public access portal to the digital archive and making more companies data available online.
- Develop a long term IT strategy for the modernisation of Central Registry's services including civil, companies, land and deeds registration; and by working cooperatively with GTS and other partners explore the potential of electronic signatures and paperless office solutions.
- Update legislation by preparing drafting instructions for the modernisation of civil registration legislation and work with partners to implement new legislation relating to same-sex parents, adoption contact registers, and measures to prevent sham-marriages.
- We will review the Public Record Act 1999 and Legal Practitioners Registration Act 1986 to ensure they are compatible with GDPR and Freedom of Information Legislation.
- Maintain finance by reviewing fees charged for civil and companies registrations and services provided by the Public Record Office.
- Work with Manx National Heritage to identify a solution for a modern and long term National Archive site.
- Continue to implement recommendation from the Standing Committee on Adverse Possession.
- Work with OHR to review and identify improvement to the working structure of the Central Registry.

## Our commitment to the Climate Change Action Plan

The proposals set out in the Isle of Man Climate Change Plan 2022-2027 represent the first steps of measures that will grow and develop, ensuring our emissions reductions are on track for net zero by 2050. As a Government we will lead by example, investing wisely in the infrastructure and initiatives needed to achieve net zero.

Alongside key actions, the Climate Change Plan assigns target emission reductions across six emission areas, along with an increase in removals from net land use. The way these reductions are delivered will be determined by strategies, which will be developed and delivered by the relevant government departments, in conjunction with key stakeholders.

Throughout 2023, the Department for Enterprise will be supporting the commitment in the following ways:

**Finance Isle of Man** 

- Contribute to the development of a leading regulatory framework for Sustainable Finance actively promoting opportunities in the sector.
- Support new and existing business to embrace new innovative and creative financial products to support sustainability and economic growth.
- Increase accessibility to green capital.
- Strengthen the economy and make the Island more sustainable through effective and forward thinking policy and regulation.

**Digital Isle of Man** 

- Support industry to show how digital technologies can increase productivity and improve sustainability.
- Drive a culture of smart Government to show businesses and citizens the tangible benefits of real time open data, leading to smarter decisions aiming to identify and engage Smart Island champions across all eight Government departments in 2023.
- Fund and deliver 12 proof of concept trials through the year within Government departments or in the third sector, and publicise the benefits that are realised.

**Visit Isle of Man** 

 Promoting ferry travel as an environmentally sustainable option for travelling to the Isle of Man, increasing passengers by sea routes by 5%.

### Develop a proposition for a 'Cleantech Challenge Concept' which will be open by the end of Q4 2023. • Attract at least 1 new Cleantech business to the Isle of Man at stage 1 (Initial engagement). • Acquire agreement towards development of a renewable technology training centre, that could also be part of the Island Campus proposition, with planned delivery of renewables courses at UCM by Sept 2025. • Support Manx Development Corporation (MDC) and private sector with **Business Isle of Man** the development of two brownfield sites. • Encourage residents to support the local economy - develop a strategy that supports modernisation and breaks down barriers to businesses in the Island's retail, hospitality and leisure sectors, and implement the Town Centre First Model to help develop an attractive and vibrant local economy by supporting enabling infrastructure and regeneration. Green living Grant Scheme - assisting Island residents with the reduction of carbon emissions and household energy bills, and provides a financial contribution of up to a maximum of £5,725 per property, to help make residential properties more energy efficient. • Island Infrastructure Scheme - providing financial assistance to property developers who plan to develop on designated brownfield sites. Business Energy Saving Scheme- offering 100% interest-free unsecured **Enterprise Support** loan to all types of businesses seeking to make their operations more energy efficient and lower their energy costs. • Business Improvement Scheme - funding for businesses to complete improvement projects encompassing energy audits and environmental efficiency. Complete digitisation of the Financial Assistance Scheme and progress onto the other financial support scheme applications. Undertaking an independent report to calculate the total carbon footprint of the TT Races that will help us to create an action plan to reduce the emissions of the event where possible. Motorsport Working with the Climate Change team to identify schemes on island for investment as part of their carbon offsetting. Further extension of online application based services to customers, **Aircraft Registry** including the requesting of surveys and validation of licences. Develop a long term IT strategy for the modernisation of Central Registry's services including civil, companies, land and deeds **Central Registry** registration; and by working cooperatively with GTS and other partners explore the potential of electronic signatures and paperless office solutions. Encourage and support owners along the de-carbonisation pathway and **Ship Registry** investment in green tech innovation by collaborating in industry project approvals and offering regulatory consultancy services.

### **Financial Summary**

### Financial overview for 2023 / 2024

The Department for Enterprise operates largely on a revenue neutral basis for its staff, services and basic functions. Broadly speaking the Department aims to collect around £27m of revenue during the next financial year and re-invest this back into the economy through the work across the Department including the Executive Agencies and Motorsport.

£27,109,000

**Gross Expenditure** 

**Registries** 

**Motorsport** 

**Agencies** 

Strategy & Policy

£27,144,000

**Gross Income** 

**Central Registry** 

Aircraft Registry Ship Registry

£35,000
Net Income

- **Central Registry** £17.1m
- **Aircraft Registry** £3.6m
- **Ship Registry** £3.3m
- Motorsport £2.9m
- Other £0.2m (Work Permits and Visit registrations)



- £E

- Motorsport £9.4m
  - Registries £8.4m
  - Executive **Agencies**
  - £6.1m
  - Other £3.2m

Strategy & Policy: £1.8m Enterprise Support: £.0.653m CEO's Office: £0.761m

Gross Expenditure: £27,109,000

## **Final Comments**

We are in full support of the Department's second year delivery plan as part of the Island Plan commitments. In December 2022, the Island Plan was updated with key elements of the Economic Strategy, ensuring the two are intertwined as we move forward with a number of important initiatives over the next few years. We are proud to be continuing to play our part in its delivery with this updated plan outlining how each of the agencies and functions will contribute, presenting our goals and objectives in a clear and measurable way throughout 2023.

The Island's economy has grown well over the past decade, a leader among the Crown Dependencies. Two sectors in particular – eGaming and Insurance – have experienced very strong growth and have been the powerhouses behind the Island's GDP growth.

However, at the same time as we continue to deliver against the strategic programmes within the Island Plan, we will likely face significant challenges. Real incomes are under strain, with wages not keeping pace with the cost of living, even before the most recent inflationary period. Consistent excess levels of vacancies, through either skills or resource gaps, are also inhibiting future economic growth. We believe the structure and people in place at the Department for Enterprise are well positioned to engage with these challenges head on and to bring positive solutions that contribute towards building a secure, vibrant and sustainable future for our Island.

Climate change will continue to be at the forefront of our minds and the need to weave sustainable practices throughout our activities will continue to be of the utmost importance as we progress the delivery of this plan.

Highlighted in the 2023 / 24 budget, the Department operates on a cost neutral basis to achieve some notable achievements, with significant economic benefit, in line with Our Island Plan and the Economic Strategy. These include directly supporting the retention of over 37,500 private sector jobs as well as the growth in a minimum of 600 new jobs created and filled through a combination of:

- 300 new roles across the digital sectors
- 100 new roles across the financial services sectors
- 150 new roles across the visitor economy
- 50 new roles across our export and local economy sectors
- Assisted by 300 400 active relocations supported by locate and 300 400 new roles supported by Enterprise Support

We are looking forward to developing the intiatives outlined in this plan as the year progresses. As always, we will continue to work closely and collaboratively with the local business community and other key stakeholders to support our economy and the delivery of this plan.

Tim Johnston MHK Ann Corlett MHK Peter Greenhill MLC Tim Crookall MHK



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